

**1. Fire and Emergency Services funding:**

How would you propose to equalize fire and emergency services funding between North and South Walton?

I would suggest funding all fire and emergency services equally thereby offsetting  
the double taxing of the existing Special Taxing Districts. This would allow those  
Special Taxing Districts to reduce their millage rates to accommodate for the BCC  
funding.

Do you favor or oppose requiring owners of vacant or farm land to pay for fire protection?

Favor      Oppose

**2. Tourist Development Council:**

a. Do you favor or oppose placing the TDC Executive Director under the County Administrator?

Favor      Oppose

b. Do you believe the TDC Board should have more authority over TDC decision-making? If so, would you favor or oppose changing the statute to enable this?

**Authority**  Favor      Oppose     **Statute**  Favor      Oppose

c. Do you favor or oppose allowing the TDC Board to decide the number of Board meetings each year?

Favor      Oppose

d. Do you favor or oppose requiring the BCC representative to the TDC Board be a Commissioner representing a South Walton District? If in favor, will you vote to require same?

Favor      Oppose      Yes      No

e. Do you favor requiring the TDC to have public workshops as is finally to be done in the proposed "Discovery Center" as a necessary prerequisite to any engagement of outside agencies/contractors as was already done in the present case?

Favor      Oppose

f. Do you favor or oppose the use of TDC funds for use north of the Bay? Please explain your answer.

Favor      Oppose

I would favor the use of TDC funds that are collected north of the Bay to be  
Used north of the Bay, or more specifically, in the communities that the funds  
are collected in.

**Tourist Development Council (continued)**

g. Do you favor or oppose requiring that all documents produced in the conduct of TDC business, including specifically those produced by and in the custody of outside contractors such as advertising and marketing firms, should be made publicly available in their entirety monthly?

Favor       Oppose

h. Do you think the TDC operates with too much independence, about the right amount of direction, or not independently enough?

Too much       About Right       Not Independently Enough

**3. BCC Role**

a. Should Commissioners should have individual discretionary accounts for unbudgeted discretionary expenditures? If so, why?

Yes       No

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b. Should Commissioners micromanage county employees, or restrict their role to policy-making, budgeting and oversight of management?

Micromanage       Restrict to Policy & Budget Oversight

c. Have the numerous early terminations of department heads and administrators have been a good thing for Walton County? Please explain.

Yes       No

I think that these terminations and resignations are the result of undue pressure  
from the BCC, or the result of wrongdoing by individual members of the Commission.  
The result is the various departments having to work through the current budget  
cycle with interim leadership. Not a good thing for the citizens of Walton County.

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**BCC Role (continued)**

d. Do you favor or oppose allowing the office of the County Attorney re-organizing both itself and various county procedures and policies as exemplified by the recent proposals by Toni Craig? If opposed, please explain.

Favor     Oppose

With final approval by the BCC.

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e. Do you favor or oppose using in-house legal vs outsourcing? If opposed, please explain.

Favor     Oppose

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f. Do you favor or oppose in-house or outsourcing for road building and maintenance?

Favor     Oppose

I favor in-house road building and maintenance.

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g. What other changes would you make to improve county government and the role of the BCC?

I would like to see the BCC agendas advertised in the local newspapers before the meetings. Increase the number of public workshops and encourage more citizen involvement in an effort to ensure that the decisions that the BCC makes are actually the citizens of the affected communities desires.

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h. How would you improve transparency in Walton BCC processes?

My response to question "g" above speaks to this question also. I would move the BCC meetings around the County more and provide more public discussion time at all meetings. I would remind all citizens that Walton County Government belongs them and encourage anyone with concerns and needs to speak. I would also make myself available to meet with anyone outside of BCC meetings as allowed by law.

i. Would you support term limits for Commissioners?

Yes     No

j. Would you support an encompassing code of ethics and appropriate penalties, including suspensions as necessary, for Commissioners? Would you include the public in that process, and if so, how?

Yes     No

Yes     No

Through public workshops, at which existing rules in place in other counties could be studied and adapted to fit Walton County and appropriate ordinances enacted.

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**4. Budgeting:**

a. Do you favor a Balanced Budget Resolution which keeps reserves off-limits except in emergencies?

Favor     Oppose

b. Do you understand "Zero Based" budgeting. Please detail your experience In budgeting.

Yes     No

I received formal training in budgeting at Auburn university and served as our Battalion S4 officer(supply) for the Senior ROTC program. I also majored in Aviation Management and worked for Eagle Aviation, Inc. I have owned and run my own small business in Santa Rosa Beach for 24 years.

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**4. Budgeting (continued):**

- c. Do you favor zero based budgeting and public input?  
**Zero Based Budgeting**  Favor  Oppose **Public Input**  Yes  No
- d. Do you favor or oppose internal auditing of all BCC departments?  
 Favor  Oppose
- e. If projected revenues are exceeded by projected expenditures, do you favor raising taxes or cutting proposed expenditures?  
 Raise Taxes  Cut Expenditures
- f. What are your most important priorities in budgeting?

In my 26+ years in Walton county I can't remember a budget cycle where the BCC used the zero-based budget procedure . I think it should be used periodically as passed experience has shown modest savings and increased staffing to make it work properly . The savings from this could be used to pay down our Bridge Debt. This and completing our beach renourishment should be top priorities.

- g. Do you support development of a strategic plan and annual reviews thereof for planning for the organizational and financial planning needs of the county?  
 Yes  No

**5. Infrastructure**

a. Please list in order of importance your priorities for infrastructure development in Walton County.

- 1. Beach renourishment
- 2. Pay off Bridge Debt
- 3. improve 30a traffic flow
- 4. invest in industrial development along I-10
- 5. develop a strategic paving plan
- 6. expand the Walton County Airport
- 7. storm water control on 30a
- 8. countywide water system
- 9. \_\_\_\_\_
- 10. \_\_\_\_\_

b. What recreational facilities for residents and guests do you believe Walton needs? How would you pay for them?

**Facilities**

1. State of the art softball park between DeFuniak Springs and Paxton and in Santa Rosa Beach
2. Boys and Girls Clubs expanded
3. Public pools
4. \_\_\_\_\_
5. \_\_\_\_\_

**Funding**

After completing the Beach Renourishment and paying off our Bridge debt I would  
funding the suggested recreational facilities with a combination of grants, corporate  
partnerships and modest user fees and BCC funding.  
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\_\_\_\_\_

**6. Economic Development/Taxation**

a. What ideas do you have for economic development in Walton County?

Diversify or jobs by investing in manufacturing infrastructure in the Freeport, DeFuniak  
Springs and Paxton areas. The Mossy Head Industrial Complex has issues that need  
completion. revamp our Economic Development Council and establish realistic goals  
and objectives to bring manufacturers to Walton County that will provide good paying  
jobs.  
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## **7. Key Issues:**

Please list the 10 most important issues you think you need to address as a Commissioner.

**Please list in order of importance !**

1. Restoring the Public's trust in Walton Counties Government by giving it back to the people
2. Pay off the Bridge debt
3. Jobs NOW, diversify jobs by bringing high paying manufacturing jobs to Walton County
4. Beach renourishment
5. Invest in industrial development
6. Develop a strategic paving plan for Walton County
7. Scale back tax rate to compete with neighboring counties
8. Consider putting the Tourist Development Council under the County Administrator
9. Improve County road 30a traffic flow
10. Develop a storm water management plan

**Return your completed questionnaire to:**

**Walton County Taxpayers Association  
PO Box 1085  
Santa Rosa Beach, FL 32459**

**BY**

**July 9th , 2012**

**Questionnaires received after July 9th will have**

**“No Response Received from Candidate”**

**in all releases of survey results.**